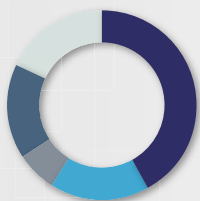


GROUP AT A GLANCE

As in previous years, our business priorities remain the 4 Cs: Customer, Concentration, Cost and Cash.

GROUP OVERVIEW 2013

2013 revenue by business segment



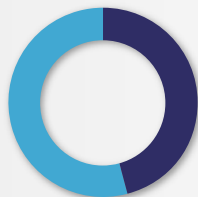
- 42% Civil aerospace
- 17% Defence aerospace
- 7% Energy
- 16% Marine
- 18% Power Systems

- The order book increased 19 per cent to £71.6 billion. This included a £1.6 billion contribution from Power Systems.
- Order intake was £26.9 billion in the year.
- Underlying revenue increased to £15.5 billion, with 53 per cent from original equipment (OE) and 47 per cent from services revenue.
- Underlying profit before tax increased 23 per cent to £1.8 billion, including £257 million from Tognum.

CIVIL AEROSPACE



Revenue mix



- 46% OE revenue
- 54% Services revenue

£6,655m

Underlying revenue 2013

£844m

Underlying profit 2013

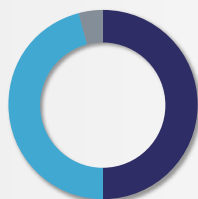
- First flight of the Airbus A350 XWB powered by Trent XWB engines
- First flight of the Boeing 787-9 powered by Trent 1000 engines
- Major new orders from JAL, IAG, Lufthansa, United, Singapore and Etihad
- Delivered 3,000th BR700 series engine

The Civil aerospace segment is a major manufacturer of aero engines for the airline and corporate jet markets. Rolls-Royce powers more than 30 types of commercial aircraft and has almost 13,000 engines in service around the world.

DEFENCE AEROSPACE



Revenue mix



- 50% OE revenue
- 46% Services revenue
- 4% Development

£2,591m

Underlying revenue 2013

£438m

Underlying profit 2013

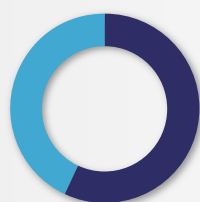
- TP400-powered A400M entered service
- MissionCare™ contract for Saudi Arabian EJ200 engines secured
- 1,500th AE 2100 engine delivered
- Upgraded AE 1107 engines for V-22 Osprey
- T56 engine enhancement kits gained first sales
- Delivered 40th Rolls-Royce LiftFan® for F-35B Lightning II fighter programme
- RTM322 helicopter engine programme sold to Turbomeca

Rolls-Royce is the second largest provider of defence aero-engine products and services globally, with around 16,000 engines in service with over 160 military customers in more than 100 countries.

MARINE



Revenue mix



- 57% OE revenue
- 43% Services revenue

£2,527m

Underlying revenue 2013

£281m

Underlying profit 2013

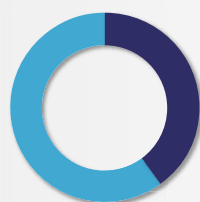
- Range of world 'firsts' of LNG-powered vessel types delivered
- MT30 selected for new UK MoD Type 26 Frigate
- £800 million contract agreed with UK MoD for provision of future nuclear submarine propulsion systems
- New UT 830 seismic survey vessel launched
- COSCO ordered new wave-piercing design of offshore vessels
- Third service centre in China opened

The Marine segment has 4,000 customers and equipment installed on over 25,000 vessels worldwide, including those of 70 navies.

ENERGY



Revenue mix



- 40% OE revenue
- 60% Services revenue

£1,048m

Underlying revenue 2013

£26m

Underlying profit 2013

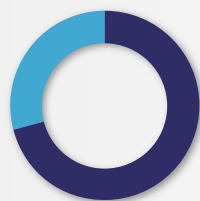
- 33 RB211s ordered for oil and gas applications
- Major service contract secured with Petrobras
- New Santa Cruz, Brazil, assembly plant operational
- Signed tripartite agreement with Rosatom and Fortum to assess nuclear reactor design for UK new build
- Renewed agreement with Westinghouse to provide nuclear inspection services in US

To date, Energy has sold 4,600 gas turbines with 180 million operating hours recorded. Rolls-Royce has over 50 years of experience in the nuclear industry.

POWER SYSTEMS



Revenue mix



- 71% OE revenue
- 29% Services revenue

£2,831m

Underlying revenue 2013

£294m

Underlying profit 2013

- MTU Powerpacks ordered for UK Intercity Express Programme
- Fjord Line ordered Bergen engines for cruise ferries
- UK MoD selects MTU gensets alongside MT30 gas turbine
- Polish partnership created to supply and maintain cogeneration plants
- Mining trucks powered by MTU delivered to Rio Tinto in Australia

Rolls-Royce Power Systems is headquartered in Germany and specialises in reciprocating engines, propulsion systems and distributed energy systems.